
Capital Programme 2016/17 to 2018/19

Report of the Director of Finance

1. **Purpose**

1.1 The purpose of this report is to ask the Council to approve a capital programme for 2016/17 to 2018/19.

2. **Summary**

2.1 Capital expenditure is incurred on works of lasting benefit and is principally paid for by grant, tenants' rents, and the proceeds of asset sales (capital receipts). Money can also be borrowed for capital purposes, but the scope for this is limited as borrowing affects the revenue budget.

2.2 Traditionally, the Council has prepared a multi-year capital programme. In recent years, however, the economic downturn has severely affected our ability to generate receipts and shorter programmes have been prepared, usually of one year's duration.

2.3 However, things have recently changed. For the most significant capital grants, multi-year allocations were provided by the Government before the general election. Furthermore, improved market conditions have contributed to more buoyant receipts. The Council has also changed its policy regarding capital receipts: instead of anticipating receipts, we have waited until they are received before planning to spend them. This has created increased certainty.

2.4 Consequently, the proposed programme in this report covers 3 years, 2016/17 to 2018/19. The third year, however, is indicative and will be revised during 2017/18.

- 2.5 The capital programme submitted for approval consists of schemes to the value of £108m. As in 2014/15 and 2015/16, the capital programme complements the Economic Action Plan: whilst the focus of the latter is economic regeneration, which inevitably has a bias towards the city centre, the capital programme is heavily weighted towards investment in the city's neighbourhoods.
- 2.6 The capital programme is split into two parts:-
- (a) "Immediate Starts", being schemes which have authority to commence once the Council has approved the programme. These are fully described in this report;
 - (b) "Policy Provisions", where the purpose of the funding is defined but money will not be released until specific spending proposals have been approved by the Executive. There is less detail about these schemes than there is about immediate starts.
- 2.7 The report makes proposals for new spending. Some capital expenditure will, however, be incurred in 2016/17 or later years arising from earlier capital approvals; the most significant of these is an estimated £17m to be incurred on building works to create new school places and improve the educational estate.
- 2.8 Unlike last year, the programme presented does not include HRA schemes. Given the uncertainty created by the introduction of a rent cap by the Government, planning for the HRA has necessarily been carried out in parallel with the revenue budget. Approval to the HRA capital programme is being sought by means of a separate report on your agenda.
- 2.9 The proposed programme is over committed by £5.3m across the 3 years. However, the programme for 2018/19 is provisional and will be supported by additional receipts. The programme for 2016/17 to 2018/19 is over programmed by £0.8m, which is not a cause for concern.

3. **Recommendations**

- 3.1 The Council is asked to:-
- (a) Approve the capital programme described in this report and summarised at Appendix 2, subject to any amendments proposed by the City Mayor;
 - (b) For those schemes designated immediate starts, delegate authority to the lead director to commit expenditure, subject to the normal requirements of contract procedure rules and finance procedure rules;
 - (c) Delegate authority to the City Mayor to determine a plan of spending for each policy provision; and to commit expenditure up to the maximum available;

- (d) For the purposes of finance procedure rules:
- Determine that service resources shall consist of service revenue contributions; HRA revenue contributions; and government grants/third party contributions ringfenced for specific purposes (but see below for the Local Growth Fund);
 - Designate the highways maintenance programme as a programme area, within which the director can reallocate resources to meet operational requirements;
 - Designate the transport improvement programme as a single programme area (schemes 1 to 3 at Appendix Two).
- (e) Determine that the City Mayor may increase any scheme in the programme, or add a new scheme to the programme, subject to a maximum of £10m corporate resources;
- (f) Determine that the City Mayor may reduce or delete any capital programme provision, subject to a maximum of 20% of scheme value for “immediate starts”; and may transfer any “policy provision” to the “immediate starts” category;
- (g) In respect of the Local Growth Fund:-
- Delegate to the City Mayor approval to accept the Government’s funding offer each year, and to add this to the capital programme;
 - Delegate to the Strategic Director, City Development and Neighbourhoods, in consultation with the Director of Finance, authority to allocate the funding to individual projects (in effect, implementing decisions of the LLEP);
 - Agree that City Council schemes funded by LGF can only commence after the City Mayor has given approval;
 - Delegate to the Director of Finance authority to reallocate LGF funding between projects to ensure the programme as a whole can be delivered;
 - Note that City Council contributions to LGF projects will follow the normal rules described above.
- (h) Delegate to directors, in consultation with the relevant assistant mayor, authority to incur expenditure in respect of policy provisions on design and other professional fees and preparatory studies, but not any other type of expenditure.

4. **Key Policy Issues**

- 4.1 The key concern of capital planning is to deliver strategic objectives and meet (as far as is possible) a level of need which considerably exceeds available resources.

- 4.2 The capital programme contained in this report is heavily focussed on neighbourhood works, and thus complementary to the Economic Action Plan which has a greater city centre focus. Included within the programme is £24m for two major transport improvement projects to the north of the city; £44m to expand, build and improve schools; £7m for highways maintenance; £7m for extra care and £6m for disabled facilities grants. There are other minor provisions (as usual) for local environmental works, street scene improvements and empty homes.
- 4.3 The Economic Action Plan seeks to significantly enhance the economic viability of the city, and the job opportunities available. Resources made available to the EAP have amounted to £88m at the time of writing, of which £33m is externally funded (principally Local Growth Fund and ERDF grant).
- 4.4 A major policy issue is the need to plan additional school places to reflect rising pupil numbers. Substantial works have already taken place to create 4,500 new places at primary schools, but substantial new funds have been set aside for a comprehensive programme of increasing school capacity. School condition surveys are being carried out, which will enable essential maintenance and improvement work to be carried out at the same time as expansion. Expansion is also envisaged at secondary level. The money made available is in addition to the monies set aside in the 2015/16 capital programme.
- 4.5 The Building Schools for the Future (BSF) programme of secondary school improvement is now almost complete, and has resulted in a substantial improvement to the city's secondary school stock.
- 4.6 Investment in adult care is essential to maximise the independence of vulnerable people, to address the historic over-reliance on residential care, and to prevent unnecessary admission and re-admission to hospital. The programme provides £6.7m to address the need and demand for extra care accommodation, which is both effective and popular. Extra care also helps reduce the revenue costs of the adult social care service, when compared to the alternative of residential care.
- 4.7 In previous years, the Government has allocated grant for Adult Social Care, which was not ring-fenced. Since 2015/16, this money has been paid to the Better Care Fund, and consequent decisions on its allocation will fall to the Health and Well-being Board. Proposals will be made to the board for spending of £1m per year on projects which meet these objectives.
- 4.8 A key objective of transport planning is to address the accessibility of the city centre to public transport, and the £13.5m scheme to redevelop the Haymarket Bus Station is well advanced. A key focus of the new programme is to facilitate long-term plans to improve access from the north-west and north-east of the city. The city's overall transport needs also include the development of strategic and local cycle routes, measures to improve the flow of buses, additional 20mph schemes and schemes to maintain and improve

the condition and efficiency of the roads network. All these objectives are addressed in the proposed programme.

5. **Resources**

- 5.1 Resources available to the programme consist primarily of Government grant (the HRA programme is primarily supported by tenants' rent monies). Most grant is unringfenced, and the Council can spend it on any purpose it sees fit.
- 5.2 For control purposes, the Council has split resources into corporate and service resources.
- 5.3 Directors have authority to add schemes to the programme, provided they are funded by service resources, up to an amount of £250,000. This provides flexibility for small schemes to be added to the programme without a report to the Executive. In this programme, most resources are designated as corporate resources.
- 5.4 The rest of this section describes the resources available to the Council. A full schedule is shown at Appendix One.
- 5.5 In 2015/16, the Council changed its policy regarding capital receipts. Instead of anticipating receipts, we have waited until they are received before planning to spend them. This increases the resilience of the capital programme at a time when revenue budgets are being cut dramatically – in future, if receipts fail to materialise due to market downturn, it will not be possible to use revenue monies to plug the gap.
- 5.6 The exception to the above is receipts expected from the sale of council housing, where tenants exercise their "Right to Buy". RTB receipts are now layered, with different layers being available for different purposes. A sum of £0.6m per year will be available for general purposes. (This is highly predictable, and will arise almost regardless of the actual value of RTB sales in 2016/17 onwards). A further tranche is available, but must be used for new affordable housing or returned to the Government (and, as noted later in this report, opportunities are being sought to use these receipts for extra care developments). The new policy with regard to capital receipts, however, means resources for 2018/19 are understated. When the programme is revised, any new receipts received by that time will be added to the amount available.

5.7 £60m of unringfenced grant is expected to be available to support the programme. The table below shows the amounts, and compares this to 2015/16:-

	<u>15/16</u> <u>(£000)</u>	<u>16/17</u> <u>(£000)</u>	<u>17/18</u> <u>(£000)</u>	<u>18/19</u> <u>(£000)</u>	
Basic need	6,603	6,933	21,986	5,000	**
Education – maintenance	3,874	3,874 *	3,874 *	3,500	**
Integrated transport	2,556	2,556	2,556	2,556	*
Highways maintenance	2,613	2,395	2,323	2,102	*
Adult Social Care					
	15,646	15,758	30,739	13,158	

5.8 Most of the allocations for 2016/17 and 2017/18 were announced prior to the election. However, those figures marked with a single asterisk have only been advised provisionally, and those with a double asterisk have not been advised and estimates have therefore been made.

5.9 The resource schedule also includes a number of ring-fenced resources. The most significant of these is £19.6m of Local Growth Fund monies, which have been awarded to support development of the two major transport programmes (although in practice, money has been top-sliced from the amount allocated nationally for integrated transport). Additionally, the Council has to support these schemes with match funding from its own programme.

5.10 Money for disabled facilities grant is ring-fenced, and is provided to support the making of grants to householders in the private sector requiring disabled adaptations. This money is now being paid to the Better Care Fund instead of to housing authorities. Nonetheless, the statutory duty on local authorities to make grant available remains, and the Health and Well-being Board is expected to pass sums received directly to the City Council. A sum of £1m has been estimated based on grant received in 2015/16 – 2016/17 allocations have not yet been announced.

5.11 The Council will also make use of £200,000, which is the balance of sums provided regionally to support re-payable home repair grants.

5.12 Resources of £6.5m have been brought forward from the previous capital programme, as a consequence of ceasing plans to develop an Intermediate Care Unit. This is to enable the Council to focus on community based options, which are more popular and effective, and are in line with health sector priorities. In the new programme, this resource has been wholly set aside for extra care.

5.13 The programme includes £3.5m of prudential borrowing, which will be used to fund routine vehicle, plant and equipment replacement. Of these, 95 diesel fleet vehicles will be replaced with ultra-low emission vehicles.

5.14 The programme also makes use of a revenue contribution of £1m from the general fund budget, which is probably the last time any such contribution can be afforded.

6. **Proposed Programme – Immediate Starts**

6.1 This section of the report describes those schemes which can commence without any further approval. The whole programme is summarised at Appendix 2.

6.2 £23.7m is provided for the **Leicester North West Major Transport Scheme**, and the **North City Centre Access Improvement Programme**. The majority of this cost will be met by Local Growth Fund.

(a) The Leicester North West Major Transport Scheme, which started on site in July 2015, is being promoted jointly with Leicestershire County Council. The scheme, focussed on improving the A6 and A50 corridors, consists of junction improvements to address congestion, bus priority measures such as bus lanes, and improved pedestrian and cycling facilities such as new routes and crossings. It directly supports proposals for major development as part of the regeneration of Waterside and proposed urban extension developments to the North and West of Leicester.

(b) The North City Centre Access Improvement Programme will help to connect the city centre with existing and proposed neighbourhoods at Belgrave and Abbey Meadows, together with new development sites at Belgrave Circle and the new Community Sports Arena on Charter Street. Works are underway at Memory Lane and Charter Street, and a new bridge crossing the Grand Union Canal from Charter Street to Abbey Park is expected to commence in the New Year. Additional schemes will include improvements between Belgrave Gate and Belgrave Road/Abbey Park Road and new/improved links supporting buses, cycling and walking in the area between the New Haymarket Bus Station and St Margaret's Bus Station.

6.3 £3.5m is provided for **Other Transport Improvement Schemes**. This includes money for cycle and pedestrian improvements, including a contribution towards funding the Welford Road Cycleway Scheme, linking neighbourhood areas to the city centre; 'Pinch Point' improvements to support improved bus services across the city; road safety schemes which are identified through the annual series of highways and transport workshops, and accident investigations; and walking and cycling projects and 20mph schemes in neighbourhoods, prioritised in consultation with ward members.

6.4 £6.8m is provided for the **Highways Maintenance Programme**. Money for highways maintenance is provided on a rolling basis, and spending is prioritised to reflect asset condition, risk and local neighbourhood priorities.

The draft programme for 2016/17 and 2017/18 is included at Appendix Three to this report.

- 6.5 £900,000 is provided for the Council's **Flood Strategy**. The proposed work programme supports the delivery of our statutory role to manage and reduce flood risk in collaboration with the Environment Agency and Seven Trent Water. The money will be spent on scheme feasibility assessment, design and delivery of projects to reduce flood risk, and the implementation of the local flood risk management strategy. The programme also provides for surface water management and watercourse improvement schemes, including the replacement of inefficient highway gullies in high risk areas. This programme is complementary to a multi-million pound investment by the Environment Agency addressing flood risk in the River Soar corridor.
- 6.6 £100,000 is provided to continue the current programme of improvements to the **Christmas Festive Decorations** in the city centre. This will include a new display covering the full length of High Street up to Jubilee Square, refurbishment of the Market Street illuminations, improvements in Town Hall Square, refurbishment of the Belvoir Street illuminations, and replacement of degraded equipment.
- 6.7 £100,000 is provided for improvement works to existing facilities at **Saffron Hill Cemetery**. There are two buildings at the cemetery. The chapel was upgraded around 10 years ago (redecorated, roof repairs, a new heating system, and a new carpet); a new disabled toilet was provided early in 2015. The Muslim prayer house requires new toilet facilities (at present, the male toilets are poor, and there are no female toilets). The facility is often overcrowded, and works will accommodate an increased number of mourners.
- 6.8 £150,000 per year, to be funded by borrowing, provides for routine replacement of **Parks Plant and Equipment**.
- 6.9 £120,000 provides for enhancements to the new **Waste and Recycling Centre** at Gypsum Close. This includes steel works on the castellations to prevent householders and traders from using the bins while they are being changed, and to prevent users from climbing onto the walls; two new roll packers to replace compactors; and enhanced signage and lighting. These improvements are required for health and safety reasons, and to improve the efficient use of the bins.
- 6.10 £250,000 is provided to complete the programme of **Allotment Infrastructure**, the need for which was identified by 2014 site audits. Works will include improvements to fencing, gates, paths and roadways at a wide number of allotments.
- 6.11 £3.1m is provided for the **Vehicle Replacement Programme**, including the replacement of 95 diesel fleet vehicles with ultra-low emission (ULEV) vehicles and to replace other life expired vehicles. The programme is funded by borrowing.

- 6.12 £6m is provided for the routine programme of **Disabled Facilities Grants**. These grants provide funding to eligible disabled people for adaptation work to their homes, and help them maintain their independence. Each grant costs, on average, £6,500 and conditions require repayment in certain circumstances.
- 6.13 £50,000 per year is provided for **Empty Homes Acquisitions**. 250 long-term empty homes are brought back into use each year. This provision is for the incidental costs associated with those for which CPO or negotiated purchase is required, and which cannot be recouped from the sale proceeds. The sum is sufficient for the small number of properties which reach this stage (it will pay for at least 4).
- 6.14 £150,000 is provided to continue a scheme of **Street Scene Improvements**. This provides money for “grot spots” and alleyway improvements, and is planned in conjunction with city wardens and community safety officers.
- 6.15 £800,000 is provided for **Repayable Home Repair Grants** to low income householders. This helps Adult Social Care clients to continue to live in their homes independently, and is repayable on sale or transfer of ownership. The amount is sufficient to assist 60 householders per year.
- 6.16 £150,000 is provided to continue the **Leicester Energy Efficiency Fund** programme of discretionary grants to landlords, to improve energy efficiency of privately rented homes (it is the tenant, of course, who pays the energy bills). Grants are paid on a 50:50 basis, up to a maximum of £2,000.
- 6.17 £760,000 is provided to **Improve ICT Connectivity and Collaboration**. This is part of a package of ICT developments, most of which are being met from one-off money in the department’s revenue budget. The additional money will cover:-
- (a) Upgrade or replacement of our electronic document record management system, which is now old technology and no longer being developed. Replacement would result in better tools, enabling wider access, and open up the system to more data;
 - (b) Upgrade or replacement of the automated call distribution system, which is now old and no longer demonstrates value for money;
 - (c) Upgrade of hardware to run the Council’s vital Lync telephony infrastructure system. The current hardware is now at the end of its life.
- 6.18 £100,000 is provided to continue the programme of **Changing Places** which improves access for vulnerable people to universal and community based provision. Typical projects include the provision of adult toilet and changing facilities for vulnerable people with profound disabilities. A programme of works will be prepared, in partnership with local disabled people and supporting organisations.

7. **Proposed Programme – Policy Provisions**

- 7.1 This section of the report describes the policy provisions, being those parts of the capital programme for which plans will be developed and approved by the City Mayor. They are included on the spending summary at Appendix Two.
- 7.2 The programme provides £1.1m for the **Air Quality Action Plan**. This will include works to support the introduction of low emission vehicles such as electric charging points for the Council's fleet; low emission zones for buses; and fitting buses with equipment for removal of nitrogen dioxide.
- 7.3 £2.2m is provided for **Development of the Parking Strategy**. This money will support a programme to better manage and enforce car parking requirements across the city. This will include schemes to construct/refurbish car parking facilities and parking infrastructure assets, including refurbishment of off-street car parks at Haymarket and Dover Street; enhancement to "shop local"; support to neighbourhood retail areas; facilitation of residents' parking schemes including neighbourhood parking lay-bys; and support for school road safety initiatives.
- 7.4 £0.9m is provided for **Local Environmental Works**. This is an annual programme which addresses local neighbourhood issues related to residential parking, local safety, cycle-ways, shopping precincts, community lighting and landscaping. Works will directly contribute towards addressing priorities identified through ward member consultations.
- 7.5 £135,000 is provided for the third phase of the **Heritage Interpretation Panels** programme. 50 heritage interpretation panels were created as part of Phase 1, and a further 40 are being developed during 2015/16 (which includes city centre and outer village locations). The final phase will identify the remaining heritage assets in wards not covered by previous phases. It is proposed that a further 25 panels will be developed and the "Story of Leicester" website enhanced.
- 7.6 £150,000 has been set aside for **replacement of the Library Management System**, which is due for renewal in 2017/18. One-off costs are expected to be incurred for licences, potential access fees, server replacement and other equipment. It is intended that the new system will have improved functionality and support the Council's channel shift agenda.
- 7.7 £65,000 is provided to **install defibrillators in Leicester parks**. Some units are already available from park offices, but this programme would provide 24 hour coverage. The money is sufficient to provide around 30 defibrillators: this includes the cost of the defibrillators themselves, secure wall units, and the provision of new electrical connections. The department is also seeking to source public training in the use of the defibrillators.
- 7.8 £3.4m has been provided for a continuing programme of **property maintenance**. This is an annual programme, and has been used in previous years to make significant reductions in asbestos and water hygiene related

needs, and high priority risk reduction works. Money required in 2016/17 will be carried forward from 2015/16 (the new provision covers 2017/18 and 2018/19 only).

- 7.9 £1.7m is provided for **LiquidLogic enhancements**. LiquidLogic is the main system supporting adult and children's social care services. The money will provide enhancements to the system which will benefit both departments, and includes provision of an on-line market place for personal budget holders and self-funders, improvements in data sharing with the NHS, development of on-line portals to support clients, improved case management, and transition of young people from children's to adult care. Money will also be set aside for training, and development of the core functionality.
- 7.10 Money has been set aside for **Extra Care schemes** (£6.7m). Extra care housing provides self-contained flats in a secure environment, which is ideal for vulnerable older people, and those with learning disabilities and mental health problems. The provision of extra care reduces the use of residential care, and there is a shortage of such accommodation in the city. It is envisaged that the amount set aside will be complemented by money set aside from the portion of housing capital receipts which can only be spent on affordable housing (or must otherwise be returned to the Government). The amount provided arises from a reprioritisation of investment opportunities, and uses money released through cessation of plans to develop an intermediate care unit.
- 7.11 £44m has been set aside as a provision for **Education Schemes**. This will provide funding for the major programme of school capacity increases and essential improvement/maintenance described earlier in this report.
- 7.12 Extension of **Saffron Hill Cemetery** (£0.3m) will provide up to 4,000 graves, sufficient to serve the city's residents for 20 years. This scheme will not commence until after the programme is revised, and start in 2018/19.

8. **Equality Assessment (Irene Kszyk)**

- 8.1 Many schemes in the capital programme will lead to direct, positive outcomes for local people. Other schemes provide crucial infrastructure support which services rely on to operate, but do not, in and of themselves, directly benefit residents and service users. The potential outcomes and protected characteristics of those people likely to receive these outcomes directly from the programme are summarised in Appendix Four. The Council's public sector equality duty requires decision makers to have due regard (consideration) of these implications when making their decisions.

9. **Sustainability Assessment (Mark Jeffcote, Environment Team)**

- 9.1 As in previous years, most of the schemes in the capital programme will result in environmental protection or enhancement across the City.

- 9.2 Notable are the transport initiatives which include a focus on public transport, local cycle routes and speed restrictions, money for the Air Quality Action Plan and investment in ultra-low emission vehicles to replace 95 of the fleet diesel vehicles.
- 9.3 The expenditure on flood strategy implementation will help the city adapt to the impacts of climate change.
- 9.4 Conversely, the development of the Parking Strategy (£2.2m) may promote the use of cars in the city.
- 9.5 The most significant environmental impact will result from the proposed £44m expenditure on schools and the further increase in the size of the school estate. Schools account for 39% of the council's CO₂ emissions, and despite considerable recent investment in the estate, emissions have not gone down. A further increase in the size of the estate is likely to increase emissions. Energy conservation measures should therefore be included during improvement work to minimise emissions increases, and dedicated energy management support should be provided for schools during operation.
- 9.6 Early consultation with the Environment Team is recommended on all items of major expenditure so that environmental impacts can be mitigated where possible.

10. **Financial Implications**

- 10.1 This report is exclusively concerned with financial matters.
- 10.2 The revenue implications of the proposed programme as a whole are insignificant. Savings will accrue from investment in diverting vulnerable people from residential care (e.g. through provision of extra care, and disabled facilities grants). There will be some minor revenue implications arising from the provision of heritage interpretation panels, extension to Saffron Hill Cemetery, and improvements in IT.
- 10.3 There are only two potential uses of borrowing in the programme. These are the programmes to replace vehicles and parks equipment. Borrowing results in a revenue cost arising from debt and interest payment. Spending of £3.5m will cost the Council £0.4m per year, and provision for this is included within the relevant departments' budgets. This borrowing is affordable, sustainable and prudent.

11. **Legal Implications**

- 11.1 As the report is exclusively concerned with financial matters, there are no direct legal implications arising from the report. There will be procurement and legal implications in respect of individual schemes and client officers should take early legal advice. In accordance with the constitution, the capital programme is a matter that requires approval of full Council.

12. Other Implications

12.1

Equal Opportunities	Yes	Paragraph 8.
Policy	Yes	The capital programme is part of the Council's overall budget and policy framework, and makes a substantial contribution to the delivery of Council policy.
Sustainable and Environmental	Yes	Paragraph 9.
Crime and Disorder	Yes	Street scene improvements can contribute directly to the reduction of anti-social behaviour.
Human Rights Act	No	
Elderly/People on Low Income	Yes	A number of schemes will benefit elderly people and those on low income.

Report author: Mark Noble

Date: 8th February 2016

Capital Programme 2016/17 to 2018/19 - Resources				Appendix One
	16/17	17/18	18/19	Total
	<i>{£000}</i>	<i>{£000}</i>	<i>{£000}</i>	<i>{£000}</i>
<u>Receipts</u>				
Council Housing - Right to Buy Receipts	600	600	600	1,800
General Receipts	7,398			7,398
Total Receipts	7,998	600	600	9,198
<u>Capital Grant - Unringfenced</u>				
School Places - Basic Need	6,933	21,986	5,000	33,919
Education maintenance	3,874	3,874	3,500	11,248
Integrated Transport	2,556	2,556	2,556	7,668
Transport maintenance	2,395	2,323	2,102	6,820
Total Unringfenced Grant	15,758	30,739	13,158	59,655
<u>Capital Grant - Ringfenced</u>				
Local Growth Fund	8,000	9,600	2,000	19,600
Disabled Facilities Grants	1,001	1,001	1,001	3,003
Other Grants	100	100		200
Total Ringfenced Grant	9,101	10,701	3,001	22,803
<u>Resources Brought Forward</u>				
Previously agreed funding - intermediate care	6,459			6,459
<u>Prudential Borrowing</u>				
Parks plant & equipment	150	150	150	450
Vehicle replacement	1,300	1,800		3,100
Total Borrowing	1,450	1,950	150	3,550
<u>Other Contributions (Disabled Facilities Grants)</u>				
Grant Repayments	49	49	49	147
Revenue Contribution	1,000			1,000
TOTAL	41,815	44,039	16,958	102,812

Capital Programme 2016/17 to 2018/19 - Schemes					Appendix Two
	16/17	17/18	18/19	Total	Responsible
	{£000}	{£000}	{£000}	{£000}	Director
Immediate Starts					
1 Leicester North West Transport Programme	5,500	8,100	0	13,600	City Development
2 North City Centre Access Improvement Programme	4,120	3,000	3,000	10,120	City Development
3 Other transport improvement schemes	936	1,056	1,556 *	3,548	City Development
4 Highways Maintenance Programme	2,395	2,322	2,102 *	6,819	City Development
5 Flood Strategy Programme	300	300	300 *	900	City Development
6 Festive Decorations	50	50		100	City Development
7 Saffron Hill Cemetery - Improvements	100	0	0	100	City Development
8 Parks plant and equipment	150	150	150 *	450	City Development
9 Waste recycling centre enhancements	120	0	0	120	City Development
10 Allotment Infrastructure Improvements Phase 2	100	75	75	250	City Development
11 Vehicle replacement programme, including Ultra Low Emission Vehicles	1,300	1,800	0	3,100	City Development
12 Disabled Facilities Grants	2,000	2,000	2,000 *	6,000	City Development
13 Acquisition of long term empty homes	50	50	50 *	150	City Development
14 Street Scene Improvements	50	50	50 *	150	City Development
15 Repayable Home Repair Grant	300	300	200 *	800	City Development
16 Leicester Energy Efficiency Fund (LEEF)	50	50	50 *	150	City Development
17 Improving ICT Connectivity and Collaboration	760			760	Finance & IT
18 Changing Places (Social Inclusion)	100			100	Adult Care
Total Immediate Starts	18,381	19,303	9,533	47,217	
Policy Provisions					
19 Air Quality Action Plan	370	370	370	1,110	
20 Parking Strategy Development	800	700	700	2,200	
21 Local Environmental Works	200	300	400	900	
22 Heritage Interpretation Panels - Phase 3	65	70	0	135	
23 Replacement of Library Management System	0	150	0	150	
24 Installation of Defibrillators to Leicester Parks	40	25	0	65	
25 Property maintenance		1,700	1,700	3,400	
26 Liquidlogic enhancements	968	735		1,703	
27 Extra Care Schemes	6,700			6,700	
28 Provision for Education Schemes	10,305	25,430	8,500	44,235	
Total Policy Provisions	19,448	29,480	11,670	60,598	
2018/19 Provisional Starts					
29 Saffron Hill Cemetery Extension Phase 2	0	0	300 *	300	
GRAND TOTAL	37,829	48,783	21,503	108,115	
<i>2018/19 funding for schemes marked * is provisional, and subject to approval of the 2018/19 programme.</i>					

Highways Maintenance Programme

1. **2016/17 Starts**

Description	Amount £000's	Notes & Example Schemes
Major Public Realm & Transport Improvement Schemes: Maintenance Element	100	Essential maintenance works associated with A50/A563 Leicester North West Major Transport Improvement Programme. Gateway route highway environmental improvements
LEAN Carriageway & Pothole Repairs	82	Targeted, large scale carriageway pothole repair programme to provide longer term repairs and address granite sett carriageways (ward priorities).
LEAN Ward Priority Thin Surfacing Sites	80	Seal carriageway surface on sett type roads previously patched as ward priorities. Linden Drive, Saltersford Road, King Edward Road, Brandon Street, Dorset Street, Allington Street.
Principal Roads	380	Welford Road (in connection with cyclway and bus corridor improvements); Red Hill Way/Thurcaston Road Roundabout; London Road – Railway Station to Granville Road.
Classified Non-Principal Roads	100	Saffron Lane – Knighton Lane East to Duncan Road.

Description	Amount £000's	Notes & Example Schemes
Unclassified Neighbourhood Roads	140	Aylestone Drive & Rowley Fields Avenue.
HRA Carriageway Patching & Resurfacing	43	Belgrave Gate – flyover to Charles Street.
Carriageway Surface Dressing Programme	200	Surface treatment to seal road surfaces following patching works in 2014/15 from LEAN repair process (approximately 7 streets).
Carriageway Joint Sealing Programme	25	Prevents water ingress and onset of potholes (approximately 8 streets).
Footway Slurry Sealing Programme	35	Footway slurry sealing to sites previously patched in 2014/15 (6 sites).
Concrete Carriageway Repairs	25	Reconstruction/replacement of failed and dangerous concrete bays, e.g. Downing Drive & Hadrian Road area.
Road Hump Replacements	15	Reconstruction/replacement of failed block paved road humps and speed cushions.
Footway Relays and Reconstructions	70	Focus on local neighbourhood priorities.
Strategic Bridge Deck Maintenance & Replacement Works	500	Middleton Street river and canal bridges or Highway Road bridge, canal & river footbridges linked to River Soar Accessibility Programme.
Bridge Improvement & Maintenance Works	200	Parapet replacements, structural maintenance works and technical assessment review project.

Description	Amount £000's	Notes & Example Schemes
Traffic Signal Installations Renewals	150	London Road/Evington Road; Narborough Road/Westcotes Drive; Wakerley Road/Ethel Road; Aylestone Road/Lothair Road; Gipsy Lane/Tomlin Road; Dominion Road/Charnor Road; Hastings Road/Brighton Street.
Lighting Column Replacements	40	Replace 50 dangerous columns.
Vehicle Activated Signs	10	Ward priorities.
Lifecycle Asset Management Development Project	200	Strategic asset management development, data analysis, lifecycle planning and reporting in support of DfT Challenge Fund bidding processes linked to asset management performance.
TOTAL 2016/17 STARTS	2,395	

2. **2017/18 Starts**

Description	Amount £000's	Notes & Example Schemes
Major Public Realm & Transport Improvement Schemes Maintenance Contributions	100	Essential maintenance works associated with Leicester North West Major Transport Improvement Schemes Programme (A6 & A50 Corridors and A563 / B3527 Distributor Routes). Gateway route highway environmental improvements.
LEAN Carriageway & Pothole Repairs	100	Targeted, large scale carriageway potholes repair programme to provide longer term repairs and address granite sett carriageways (ward priorities).
Principal Roads	445	Melton Road, city boundary to Sainsbury's/Soar Valley Way. Reserve schemes: Victoria Park Road, Uppingham Road, Stoughton Road, New Parks Way, Groby Road.
Classified Non-Principal Roads	160	Blackbird Road/Anstey Lane, Woodgate/Blackbird Road, Saffron Lane junction, Sturdee Road.
Unclassified Neighbourhood Roads	135	Aberdale Road, Bradgate Street, Victoria Road East.
HRA Carriageway Patching & Resurfacing	50	Loughborough Road approach to Melton Road.
Carriageway Surface Dressing Programme	252	Surface treatment to seal road surfaces following patching works in 2014/15 from LEAN repair process (approximately 7 streets).

Description	Amount £000's	Notes & Example Schemes
Carriageway Joint Sealing Programme	10	Prevents water ingress and onset of potholes (approximately 8 streets).
Concrete Carriageway Repairs	25	Reconstruction/replacement of failed and dangerous concrete bays; e.g. Downing Drive.
Road Hump Replacements	5	Reconstruction/replacement of failed block paved road humps and speed cushions.
Footway Relays and Reconstructions	70	Focus on local neighbourhood priorities.
Strategic Bridge Deck Maintenance & Replacement Works	500	Middleton Street river and canal bridges or Highway Road bridge, canal & river footbridges linked to River Soar Accessibility Programme.
Bridge Improvement & Maintenance Works	200	Parapet replacements, structural maintenance works & technical assessment review project.
Traffic Signal Installations Renewals	150	London Road/Evington Road; Narborough Road/Westcotes Drive; Wakerley Road/Ethel Road; Aylestone Road/Lothair Road; Gipsy Lane/Tomlin Road; Dominion Road/Charnor Road; Hastings Road/Brighton Street.
Lighting Column Replacements	40	Replace 50 dangerous columns.
Vehicle Activated Signs	10	Ward priorities.

Description	Amount £000's	Notes & Example Schemes
Lifecycle Asset Management Development Project	70	Strategic asset management development, data analysis, lifecycle planning and reporting in support of DfT Challenge Fund bidding processes linked to asset management performance.
TOTAL 2017/18 STARTS	2,322	

Capital Projects with Equalities Implications

Ref	Project	Equalities Implications?	Direct Benefits
1-3	North West and North City Centre Transport Programmes and other transport improvement schemes	Yes	Road schemes along with pedestrian and road safety schemes enable residents to move about the city more safely and with less disruption, enabling them to participate in city life. All protected characteristics benefit from this proposal.
4	Highways Maintenance Programme	Yes	These schemes improve the condition of our roads to ensure safety of users of our roads. All protected characteristics benefit from this provision.
5	Flood Strategy Programme	No	
6	Festive Decorations	Yes	Christmas decorations celebrate a key religious holiday in the city and engage other religions/faiths and all communities in its celebration. The main protected characteristic benefiting from this scheme is religion and belief, although all protected characteristics benefit in terms of fostering good relations between different religious/faith groups.

Ref	Project	Equalities Implications?	Direct Benefits
7	Saffron Hill Cemetery Improvements	Yes	This scheme will improve facilities for mourners. The main protected characteristics benefiting are religion and belief and gender.
8	Parks plant and equipment	No	
9	Waste recycling centre enhancements	No	
10	Allotment Infrastructure Improvements Phase 2	Yes	The allotments provide an opportunity for people to grow their own food and carry out physical activity - both benefiting their health. All protected characteristics will benefit from this proposal.
11	Vehicle replacement programme, including Ultra Low Emission Vehicles	No	
12	Disabled Facilities Grant	Yes	These grants enable necessary adaptations to be made in disabled people's homes, enabling them to remain living there, leading independent lives and continuing to participate in their local community. Main protected characteristic is disability.

Ref	Project	Equalities Implications?	Direct Benefits
13	Acquisition of Long Term Empty Homes	Yes	Bringing empty homes back into use assists in raising the standard of living for people in the city, as well as fostering good relations between different people. All protected characteristics could benefit from this programme.
14	Street Scene Improvements	Yes	This scheme addresses anti-social behaviour and helps promote safety for residents in identified areas of need. All protected characteristics will benefit from this programme.
15	Repayable Home Repair Grant	Yes	These grants assist low income ASC homeowners in improving their standard of living. The main protected characteristics who will benefit are age and disability.
16	Leicester Energy Efficiency Fund (LEEF)	Yes	These improvements contribute to an increased standard of living for private rental tenants. All protected characteristics will benefit from this programme.
17	Improving ICT Connectivity and Collaboration	No	
18	Changing Places (Social Inclusion)	Yes	These changing places toilets have extra features and more space than standard disabled toilets. Their provision in these city centre locations enables disabled people and their carers to actively participate in city life. Main protected characteristic benefiting will be disability.

Ref	Project	Equalities Implications?	Direct Benefits
19	Air Quality Action Plan	Yes	Initiatives aimed at reducing emissions contribute to improved health of local residents, particularly those living adjacent to busy traffic routes. All protected characteristics benefit from this proposal.
20	Parking Strategy Development	Yes	The provision of accessible parking where required enables local residents to access the various areas of the city, and for some schemes, more safely. All protected characteristics benefit from this.
21	Local Environmental Works	Yes	These schemes improve the safety of pedestrians and car passengers. All protected characteristics benefit from this provision.
22	Heritage Interpretation Panels - Phase 3	Yes	This scheme is positive in promoting the historical identity of the city to its residents and visitors and enabling them to participate socially on this basis. All protected characteristics benefit from this proposal.
23	Replacement of Library Management System	No	

Ref	Project	Equalities Implications?	Direct Benefits
24	Installation of Defibrillators to Leicester Parks	Yes	This scheme will contribute to improved health outcomes of those requiring the equipment when using our parks. The main protected characteristics benefiting are gender, ethnicity and age.
25	Property maintenance allocation	No	
26	Liquidlogic enhancements	No	
27	Extra Care Schemes	Yes	These provide assisted living homes and extra care housing enabling people to continue living independent lives and participate within their local communities. Main protected characteristics benefiting are age and disability.
28	Provision for Education Schemes	Yes	Schools are learning and social spaces for children, enabling them to develop intellectually and socially, gaining key life skills that contribute to their future productive lives. Main protected characteristic benefiting will be age.
29	Saffron Hill Cemetery Extension Phase 2	Yes	The scheme will extend the number of graves thereby ensuring that local residents can be buried close to their families and communities. The main protected characteristic is religion and belief.